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Financial Results for FY2026 1Q

July 31, 2025

Hokkaido Electric Power Co., Inc.

Financial Results and Forecasts

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- Topics for Period After FY2025 Results Announcement

Hokkaido Electric Power Co., Inc.

Financial Results and Forecasts

Business results	(Billion yen)
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	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %
Operating Revenue	202.4	202.5	(0.0)	(0.0)
Operating Profit	43.8	34.6	9.2	26.6
Ordinary Profit	41.6	33.1	8.4	25.6
Profit attributable to owners of parent	30.7	31.2	(0.4)	(1.5)
Basic net income per share [Yen]	148.17	150.48	(2.31)	

Financial status (Billion yen)

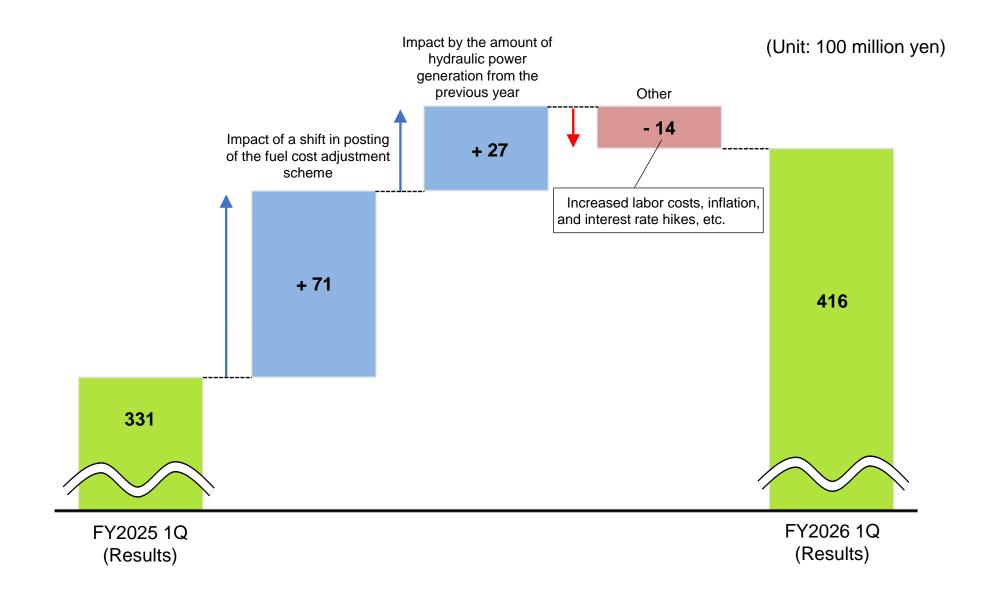
	As of June 30, 2025 (A)	As of March 31, 2025 (B)	Change (A)-(B)
Assets	2,256.2	2,244.0	12.2
Net Assets	440.4	407.3	33.1
Shareholders' Equity Ratio	18.8%	17.5%	1.3%

Consolidated – Statement of Operations

			FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %
	Ope	rating Revenues	202.4	202.5	(0.0)	(0.0)
R O		Electricity utility operating revenue	190.4	192.7	(2.3)	(1.2)
Ordinary Revenue		Other business operating revenue	12.0	9.8	2.2	22.8
ue	Non-	operating Income	1.4	1.7	(0.3)	(20.2)
		Subtotal	203.9	204.3	(0.4)	(0.2)
	Ope	rating Expenses	158.5	167.8	(9.2)	(5.5)
E O		Electricity utility operating expenses	148.3	159.7	(11.3)	(7.1)
Ordinary Expenses		Other business operating expenses	10.2	8.1	2.0	25.7
ary	Non-	operating Expenses	3.6	3.2	0.3	11.4
		Subtotal	162.2	171.1	(8.9)	(5.2)
		[Operating Profit]	[43.8]	[34.6]	[9.2]	[26.6]
		Ordinary Profit	41.6	33.1	8.4	25.6
Prov	ision c	or reversal of reserve for fluctuation in water levels	0.2	(0.4)	0.6	_
		Extraordinary income	1.2	9.6	(8.4)	(87.5)
		Profit before income taxes	42.6	43.2	(0.6)	(1.4)
Income taxes		11.8	11.9	(0.0)	(0.7)	
Profit		30.8	31.3	(0.5)	(1.7)	
Profit attributable to non-controlling interests		0.0	0.0	(0.0)	(60.2)	
		Profit attributable to owners of parent	30.7	31.2	(0.4)	(1.5)
(App	endix)	Comprehensive Income	36.0	32.6	3.4	10.4

Operating Revenue (Decrease)	While the volume of electricity sales to other utilities has increased, operating revenue stood at 202.4 billion yen, approximately the same as the same period last year, due to a decline in retail sales volume.
Ordinary Income (Increased)	Ordinary income rose by 8.4 billion yen year-on-year, reaching a total of 41.6 billion yen. This increase was primarily attributable to higher time difference gains under the fuel cost adjustment system, which resulted mainly from a decline in fuel prices, as well as lower fuel costs due to an increase in hydroelectric power generation.
Profit attributable to owners of parent (Loss)	Profit attributable to owners of parent was 30.7 billion yen, a decrease of 0.4 billion yen compared to the same period of the previous fiscal year, reflecting the decrease in gains on the nuclear fuel sale posted as extraordinary income, despite an increase in ordinary income.

— Year-on-year changes in ordinary income



Factoring in recent trends, we revised the FY2026 consolidated earnings forecast released on April 30,2025.

(Unit: Billion yen, billion kWh)

		VoV shange for		
	New forecast (A)	April forecast (B)	Change (A) – (B)	YoY change for new forecast
Operating Revenue	Approximately 863.0	Approximately 898.0	Approximately (35.0)	Approximately (39.0)
Operating profit	Approximately 54.0	Approximately 54.0	Approximately the same	Approximately (21.0)
Ordinary profit	Approximately 40.0	Approximately 40.0	Approximately the same	Approximately (24.0)
Profit attributable to owners of parent	Approximately 26.0	Approximately 26.0	Approximately the same	Approximately (38.0)
Year-on-year change/ Retail electricity sales and electricity sales to other utilities*	Approximately 2.3% Approximately 34.3	Approximately 2.3% Approximately 34.3	Approximately the same	Approximately 0.8
Year-on-year change Retail electricity sales*	Approximately (0.4%) Approximately 22.7	Approximately (0.4%) Approximately 22.7	Approximately the same	Approximately (0.1)

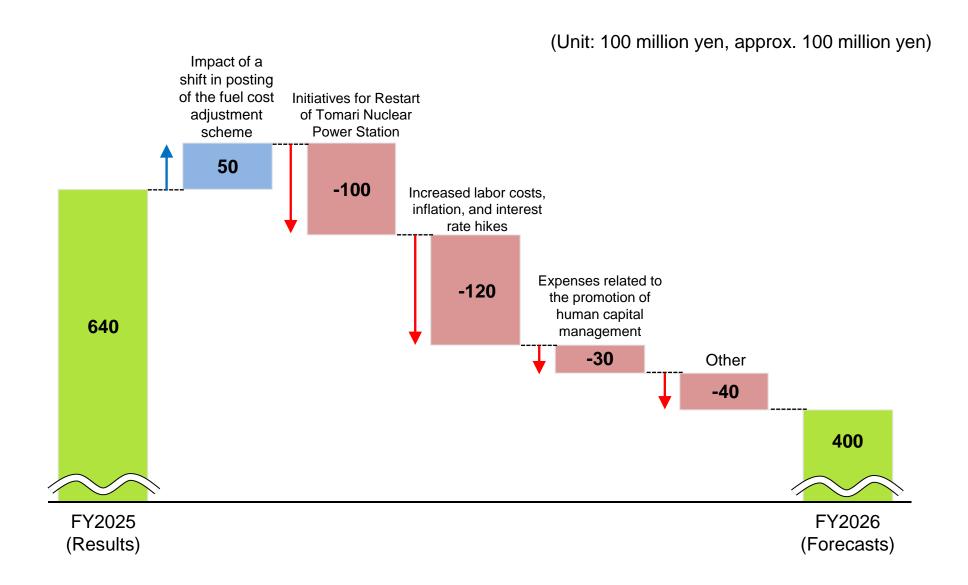
^{*} Retail electricity sales and electricity sales to other utilities comprise of the combined sales of HEPCO and Hokkaido Electric Power Network.

Key Factors

Foreign exchange rate (JPY per USD)	Approximately 145	Approximately 145	Approximately the same	Approximately (8)
CIF crude oil price (USD per barrel)	Approximately 75.0	Approximately 75.0	Approximately the same	Approximately (7.0)

Note: We assume a foreign exchange rate of about 145 yen per dollar and the CIF crude oil price of about 75 dollar per barrel for July 2025 and thereafter.

Electricity Sales	Since electricity sales (both retail and to other utilities) are in line with the projections released in April, they are expected to be around 34.3 billion kWh, the same level as announced in April.
Operating revenue	We forecast an operating revenue of approximately 863.0 billion yen, a decrease of 35.0 billion yen, in contrast with the projections announced in April, chiefly due to a decrease in electricity sales to other utilities resulting from a decline in wholesale electricity market prices.
Ordinary Income	We forecast ordinary income to be around 40 billion yen, almost the same as announced in April, with a decrease in electricity procurement costs resulting from the decline in wholesale electricity market prices, which will offset the decrease in operating revenue.
Profit attributable to owners of parent	Net income attributable to owners of parent is expected to be approximately 26 billion yen, unchanged from the projection announced in April.



•We reiterate our FY2026 for Interim and year-end dividend forecast from the outlook we announced on May 9, 2025.

Cash Dividend per Share

	Common stock			Class-B preferred Stock		
	Interim	Year- ended	Annual total	Interim	Year- ended	Annual total
FY2025	¥10	¥10	¥20	¥1,500,000	¥1,500,000	¥3,000,000
FY2026 (Forecasts)	¥15	¥15	¥30	¥1,500,000	¥1,500,000	¥3,000,000

- OConsolidated; Electricity Sales
- OMonthly Retail Electricity Sales Trends at HEPCO
- OConsolidated; Statement of Operations (Revenue)
- OConsolidated; Power Supply
- OConsolidated; Statement of Operations (Expenses and Ordinary Profit)
- OConsolidated; Segment Information
- O(Reference) Impact of a shift in posting of the fuel cost adjustment scheme (image)
- OExpense breakdown (Two Companies Total)
- Personnel
- Fuel and Purchased Power
- Maintenance Depreciation
- •Interest Expenses Other Expenses
- OKey Factors / Sensitivity Factors
- OConsolidated; Statements of Balance Sheets
- OConsolidated; Statements of Comprehensive Income

- Retail electricity sales volume totaled 4,979 million kWh, a decrease of 3.2% year on year, primarily due to low wholesale electricity market prices and fuel prices and a highly competitive business environment.
- •Electricity sales to other utilities totaled 3,056 million kWh, an increase of 24.9% year-over-year, mainly due to a rise in sales volume owing to an increase in the purchase of renewable energy.

(GWh)

			FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %
N N	cus	Residential	1,774	1,825	(51)	(2.8)
Retail	Low- voltage customers	Commercial and Industrial	332	340	(8)	(2.5)
	e ers	subtotal	2,106	2,165	(59)	(2.8)
electricity	High	-voltage and Extra high- voltage customers	2,859	2,957	(98)	(3.3)
_	Subtotal (*1)		4,965	5,122	(157)	(3.1)
sales		Other (*2)	14	22	(8)	(35.3)
Š	σ Total		4,979	5,144	(165)	(3.2)
E	Electricity sales to other utility		3,056	2,447	609	24.9
		Total	8,035	7,591	444	5.8

^{*1} The figure in the subtotal column indicates the electricity sales volume for HEPCO.

^{*2} The figure in the other column indicates the electricity sales volume for both Hokkaido Electric Power Network.

(GWh, %)

															GWn, %)
									FY2026						
			Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Total
Ct Lo	Reside	ential	690	635	449										1,774
Low-voltage customers	Commerc indust		167	99	66										332
ge	Subto	otal	857	734	515										2,106
	High-voltage a High-voltage co		962	931	966										2,859
	[%YoY]		[(1.9%)]	[(2.3%)]	[(5.3%)]										[(3.1%)]
	Total		1,819	1,665	1,481										4,965
			FY 2025												
			Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Total
ر در ا	Reside	ential	703	634	488	512	612	569	499	637	681	967	761	742	7,805
Low-voltage customers	Commerc indus		169	98	73	82	99	90	77	101	164	325	253	233	1,764
ige	Subto	otal	872	732	561	594	711	659	576	738	845	1,292	1,014	975	9,569
	High-voltage a High-voltage c		982	973	1,002	1,137	1,142	1,034	1,036	1,074	1,270	1,222	1,121	1,167	13,160
	[%YoY]		[(0.5%)]	[(2.6%)]	[(1.5%)]	[(2.0%)]	[(3.1%)]	[(6.6%)]	[(4.1%)]	[0.4%]	[(2.0%)]	[(3.0%)]	[(6.5%)]	[(5.2%)]	[(3.2%)]
	Total		1,854	1,705	1,563	1,731	1,853	1,693	1,612	1,812	2,115	2,514	2,135	2,142	22,729
Average temperature in Hokkaido(Sapporo)						(℃)									
			Mar.	Apr.	May	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.
Av	verage	actual	2.0	8.5	14.9	20.6									
tem	perature	YoY	1.2	△1.9	0.7	1.6									
(2024	4~2025)	deviation	0.9	1.2	1.9	3.6									

(Unit: billion yen)

	_		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %	Major cause of increase/decrease
	Operating Revenue		202.4	202.5	(0.0)	(0.0)	
Ele	ectri	c utility operating revenue	190.4	192.7	(2.3)	(1.2)	
	Two companies	Commercial and Industrial	137.0	135.5	1.4	1.1	 [Cause of increase] Decrease in the discounted from the national project to mitigate a sharp increase in electricity and gas rates 7.7 [Cause of decrease] Decrease in retail electricity sales
	nies	Others	54.0	57.7	(3.7)	(6.5)	[Cause of increase]
	total*	Sold power to other utilities & Sold power to other suppliers (Repost)	37.4	37.0	0.3	0.9	 Increase in sales of electricity to other utilities [Cause of decrease] Decrease in the subsidy from the national
		Transmission revenue (Repost)	11.3	9.2	2.0	22.1	project to mitigate a sharp increase in electricity and gas rates (7.7)
	Subsidiary / consolidation revision		(0.5)	(0.6)	0.0	(3.5)	
Othe	Other business operating revenue		12.0	9.8	2.2	22.8	
N	Non-operating Income		1.4	1.7	(0.3)	(20.2)	
	Oı	rdinary Revenue	203.9	204.3	(0.4)	(0.2)	

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Consolidated; Power Supply

•We secured a stable supply with the appropriate operation of supply facilities, in addition to a water supply rate of 103.0%, which surmounted levels in an average year, despite the shutdown of operations at all reactors at the Tomari Nuclear Power Station.

(GWh)

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %
0	[Water flow rate %] Hydroelectric	[103.0%] 1,280	[89.5%] 1,027	[13.5%] 253	24.6
ener	Fossil Fuel	3,086	2,926	160	5.5
Generated Power	[Nuclear capacity ratio %] Nuclear	[-]	[-]	[-]	_
wer	Renewable, etc.	29	36	(7)	(17.9)
	Subtotal	4,395	3,989	406	10.2
Power received by other companies*		4,197	4,162	35	0.8
Pov	wer used for pumped storage, etc.	(170)	(200)	30	(15.0)
	Total	8,422	7,951	471	5.9

^{*}The amount of electricity received from other companies includes the amount of electricity received from consolidated subsidiaries and equity method affiliates.

(Unit: billion yen)

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Comparison (A)/(B) %	Major cause of increase/decrease
Elect	etric utility operating expenses	148.3	159.7	(11.3)	(7.1)	
	Personnel	13.7	14.0	(0.3)	(2.6)	
	Fuel	26.9	34.0	(7.1)	(21.0)	Decrease in fuel prices (6.4)
	Purchased Power	50.8	54.4	(3.5)	(6.6)	 Impact by the amount of hydraulic power generation (2.7)
-	Purchased Power Purchased Power Maintenance Depreciation	10.2	10.2	0.0	0.4	 Increased labor costs and price increases 0.5 Decrease in maintenance costs for electric power generation facilities (0.7)
	Depreciation	16.2	16.8	(0.6)	(3.6)	
	Other Expenses	30.9	30.4	0.5	1.7	 Increased labor costs and price increases 0.6
	Subsidiary / consolidation revision	(0.5)	(0.3)	(0.1)	58.7	
	er business operating enses	10.2	8.1	2.0	25.7	
Non-	-operating Expenses	3.6	3.2	0.3	11.4	
	Interest Expenses(Repost)	3.1	2.5	0.6	24.9	Impact of interest rates 0.6
Ordir	nary Expenses	162.2	171.1	(8.9)	(5.2)	
Ordin	nary profit	41.6	33.1	8.4	25.6	

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Consolidated; Segment Information

- Sales in the HEPCO segment totaled 175.3 billion yen, a decrease of 5.5 billion yen year-on-year, chiefly due to a decline in retail electricity sales volume.
- Ordinary income for the segment rose by 6.4 billion yen year-onyear, reaching a total of 37.3 billion yen. This increase was primarily attributed to higher time difference gains under the fuel cost adjustment system, which resulted mainly from a decline in fuel prices, as well as lower fuel costs due to an increase in hydroelectric power generation.
- Sales in the Hokkaido Electric Power Network segment totaled 72.9 billion yen, a decrease of 0.9 billion yen year-on-year mainly due to a decrease in electricity sales to other utilities resulting from a drop in wholesale electricity market prices.
- Ordinary income for the segment totaled 4.4 billion yen, an increase of 1.6 billion yen year-on-year, chiefly due to decreased costs related to supply-demand adjustments.
- Other sales amounted to 30.4 billion yen, an increase of 4.0 billion yen in comparison with the same period of the previous fiscal year. Meanwhile, segment ordinary income amounted to 1.9 billion yen, an increase of 0.7 billion yen from the same period of the previous year, mainly reflecting the increased operations of hydroelectric power plants in subsidiaries.

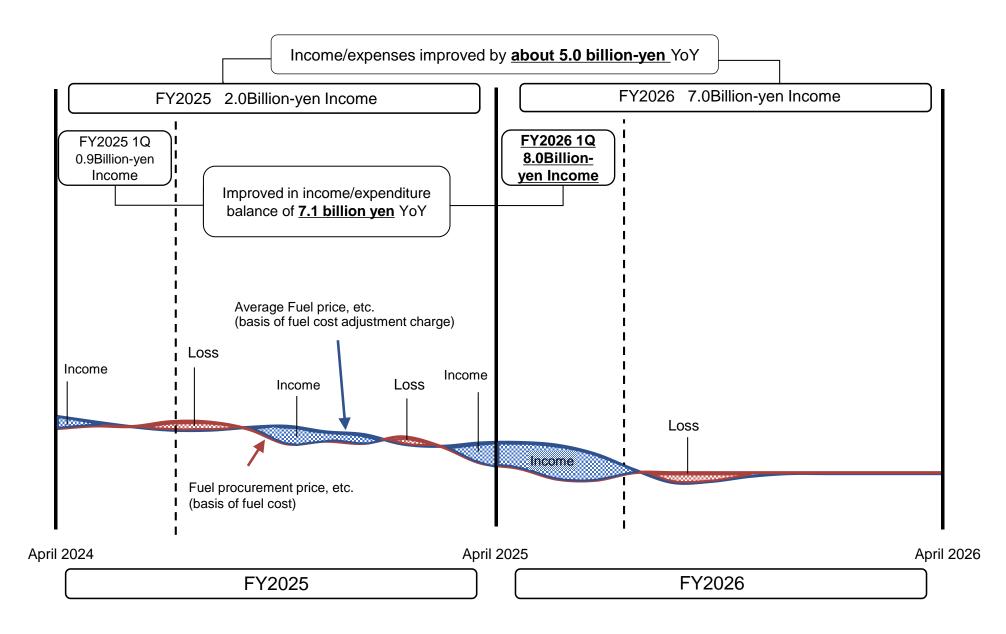
(Unit: billion yen)

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)
Оре	erating Revenue	202.4	202.5	(0.0)
	Hokkaido Electric Power Company	175.3	180.9	(5.5)
	Hokkaido Electric Power Network	72.9	73.8	(0.9)
	Other *1	30.4	26.4	4.0
	Adjustments *2	(76.2)	(78.6)	2.3
	gment Income/loss dinary Income/loss)	41.6	33.1	8.4
	Hokkaido Electric Power Company	37.3	30.8	6.4
	Hokkaido Electric Power Network	4.4	2.8	1.6
	Other *1	1.9	1.2	0.7
	Adjustments *2	(2.1)	(1.7)	(0.3)

^{*1 &}quot;Other" refers to the results of consolidated subsidiaries other than Hokkaido Electric Power Company and Hokkaido Electric Power Network segments.

^{*2 &}quot;Adjustments" refer to the amount of elimination of inter-segment transactions in the consolidated financial results.

(Reference) Impact of a shift in posting of the fuel cost adjustment scheme in FY2026 (image)



Expense breakdown (Two Companies Total*) ①

Personnel (Billion yen)

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
Personnel	13.7	14.0	(0.3)	

[Amortization of actuarial gains and losses]

*A quarter of the annual depreciation expense was posted in the current 1Q.

	Amount Amortization of		FY2026				
	accrued	the previous year	Amortization	Unamortized Balance	Ending FY [remaining year]		
FY2020	3.7	0.7	1	1	-		
FY2021	(4.6)	(0.9)	(0.9)	-	-		
FY2022	5.3	1.0	1.0	1.0	2027 (1 years)		
FY2023	2.9	0.6	0.6	1.2	2028 (2 years)		
FY2024	(5.6)	(1.1)	(1.1)	(3.4)	2029 (3 years)		
FY2025	(12.9)	-	(2.6)	(10.3)	2030 (4 years)		
Total		0.3	(3.0)	(11.5)			

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

^{*}Actuarial gains and losses are being amortized in the following 5 years in which the gains or losses are recognized by the straight-line method.

Fuel and Purchased Power

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
Fuel	and Purchased Power	77.8	88.5	(10.7)	
Bre	Fuel	26.9	34.0	(7.1)	 Decrease in fuel prices (6.4) Impact by the amount of hydraulic power generation (2.7)
Break down	Purchased Power	50.8	54.4	(3.5)	

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Maintenance (Billion yen)

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
М	aintenance	10.2	10.2	0.0	Increased labor costs and price increases 0.5
D B	Generation [†]	3.4	4.0	(0.6)	Decrease in maintenance costs for electric power generation facilities (0.7)
Break Down	Others	6.7	6.1	0.6	† Including the currently closed Date Plant and other plants

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Depreciation (Billion yen)

		FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
De	epreciation	16.2	16.8	(0.6)	
Bre Do	Generation	8.1	8.2	(0.0)	
Break Down	Others	8.0	8.6	(0.5)	

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Interest Expenses

(Billion yen)

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
[Interest(on average)%] Interest Expenses	[0.89]	[0.73] 2.5	[0.16] 0.6	Impact of interest rates 0.6

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Other Expenses

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	Major cause of increase/decrease
Other Expenses	30.9	30.4	0.5	Increased labor costs and price increases 0.6

^{*}The total amount of the two companies represents the sum of the results of Hokkaido Electric Power Co., Inc. and Hokkaido Electric Power Network Co., Inc. after elimination of internal transactions.

Key Factors / Sensitivity Factors

Key Factors

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	
Foreign Exchange Rate (Yen/\$)	145	156	(11)	
CIF Crude Oil Price (\$/barrel)	75.1	87.5	(12.4)	
Foreign coal CIF (\$/t)	120.3	157.4	(37.1)	
LNG CIF (\$/t)	598.0	590.9	7.1	
Water Flow Rate (%)	103.0	89.5	13.5	

Sensitivity Factors

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)	
Foreign Exchange Rate (1Yen/\$)	0.16	0.2	(0.04)	
CIF Crude Oil Price (1\$/barrel)	0.02	0.1	(0.08)	
Foreign coal CIF (1\$/t)	0.12	0.1	0.02	
LNG CIF (1\$/t)	0.01	0.02	(0.01)	
Water Flow Rate (1%)	0.1	0.1	0.0	

Consolidated; Statements of Balance Sheets

(Unit: billion yen)

	As of June 30, 2025 (A)	As of March 31, 2025 (B)	Change (A)-(B)	Major factors for increase/decrease
Assets	2,256.2	2,244.0	12.2	 Decrease in non-current assets in Electricity Business (8.0) Increase in non-current assets temporary account 17.7
Liabilities	1,815.8	1,836.6	(20.8)	 Increase in interest-bearing debt 21.4 Decrease in outstanding liabilities due to payment of construction costs (45.7)
Net Assets	440.4	407.3	33.1	 Posting of quarterly profit attributable to owners of parent 30.7 Dividends paid (2.7)

	As of June 30, 2025 (A)	As of March 31, 2025 (B)	Change (A)-(B)	
Interest-bearing Debt Outstanding	1,446.2	1,424.8	21.4	
Shareholders' Equity Ratio	18.8	17.5	1.3	

	FY2026 1Q (A)	FY2025 1Q (B)	Change (A)-(B)
Profit	30.8	31.3	(0.5)
Other Comprehensive Income	5.2	1.3	3.9
Valuation difference on available-for-sale securities [included in "Other Comprehensive Income"]	1.5	2.0	(0.4)
Deferred gains or losses on hedge [included in "Other Comprehensive Income"]	0.3	(0.7)	1.1
Remeasurements of defined benefit plans [included in "Other Comprehensive Income"]	3.3	(0.0)	3.3
Share of other comprehensive income of entities accounted for using equity method	0.0	0.0	(0.0)
Comprehensive Income	36.0	32.6	3.4
Comprehensive income attributable to owners of parent [included in "Comprehensive Income"]	36.0	32.5	3.4
Comprehensive income attributable to non-controlling interests [included in "Comprehensive Income"]	0.0	0.0	(0.0)

Hokkaido Electric Power Co., Inc.

Management Approach

Review and inspections of conformity with new regulations

- On July 30, 2025, we obtained permission for changing the installation for Unit 3 of the Tomari Power Plant from the Nuclear Regulation Authority.
- We will continue to seek approval for the Design and Construction Plans and approval for changes to the Safety Regulations that stipulate the operational management system. [P28]

Installation work on the new seawall

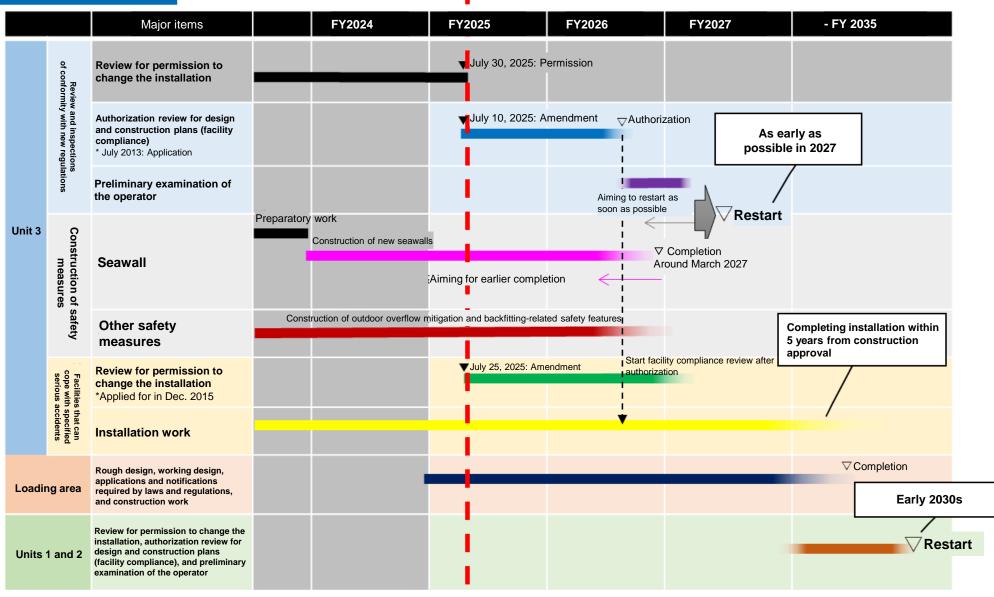
- We are working to complete the seawall as soon as possible, aiming by March 2027.
- The overall progress rate as of July 20, 2025 is 39.9%.

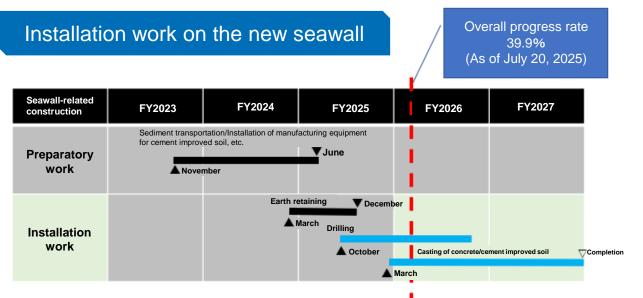
 [P29]

Establishment of a new loading area outside the Tomari Power Plant and transportation route

- On June 11, 2025, we announced the progress of our consideration regarding transporting and handling nuclear fuel materials outside the Tomari Power Plant.
- In order to ensure safety, we established a policy to <u>set up</u> a fuel loading area and transportation route outside the <u>Tomari Power Plant's site (Shibui District, Tomari Village)</u>, rather than having fuel transport ships dock at the port dedicated to the power plant. With this measure, we can prevent damage to seawalls and other tsunami protection facilities that might be caused by the drifting of fuel carriers in the event of a tsunami.[P30]

Restarting Schedule





Structure	Structure directly mounted onto hard bedrock, using concrete and cement improved soil
Construction cost	Approx. 180.0 billion yen
Timing of completion	Around March 2027 (Aimed for completion as soon as possible)





Construction progress (photo taken in June 2025)

Establishment of a new loading area outside the Tomari Power Plant and transportation route

[Outline of transportation and handling outside Tomari Power Plant]

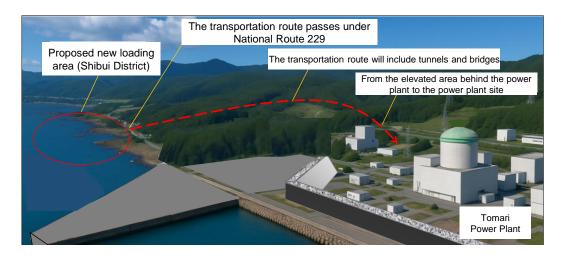
On June 11, 2025, we announced the following design policy to ensure safe and smooth transportation and handling of nuclear fuel materials and other related materials outside the plant in the future.

<Design Policy>

- We will establish a new loading area and transportation route in the Shibui District of Tomari Village, adjacent to the power plant site.
- We will construct a dedicated transportation road and a new route connecting the new loading area and the Tomari Power Plant.
- The transportation route will include tunnels and bridges, considering the surrounding terrain to avoid impacting the surrounding traffic network and residential areas.
- Based on the design policy, geological surveys have been conducted since July 2025.

[Schedule for the establishment of the loading area]





Notification of changes to the general provisions for wheeling service

- Hokkaido Electric Power Network will revise the wheeling service fees. Accordingly, on July 30, 2025, it submitted a notification of changes to the general provisions for wheeling service to the Minister of Economy, Trade and Industry in accordance with Article 18, paragraph 5 of the Electricity Business Act.
- The average unit prices by voltage type after the revision will be as follows.
- For details, please refer to the press release below.

 <u>URL:https://www.hepco.co.jp/network/info/2025/1252857_2064.html</u>

Unit price per kWh by voltage

(Unit: yen/kWh)

	Current unit price A	Revised unit price B	Change = B - A	
Low voltage	9.70	10.23	+0.53	
High voltage	4.42	4.69	+0.27	
Extra high voltage	2.57	2.70	+0.13	
All systems	6.43	6.79	+0.36	

^{*}Excluding the amount corresponding to consumption taxes

Recommendations for Improving Operations from the Electricity and Gas Market Surveillance Commission

- On July 23, 2025, Hokkaido Electric Power Company and Hokkaido Electric Power Network received recommendations for improving operations from the Electricity and Gas Market Surveillance Commission.
- We will sincerely respond to these recommendations from the Commission and strive for thorough prevention of recurrence.
- For details, please refer to the press release below.

- Hokkaido Electric Power
 URL: https://www.hepco.co.jp/info/2025/1252852_2068.html
- Hokkaido Electric Power Network

 URL: https://www.hepco.co.jp/network/info/2025/1252853_2064.html

	2024 Results (reference)	2025 Forecast	Before restart of Tomari NPS Unit 3	FY2031	FY2036
Ordinary Income	64.0 billion yen	approx. 40.0 billion yen	≥ 40.0 billion yen	≥ 70.0 billion *	≥ 90.0 billion yen *
ROIC (WACC)	3.1%	approx. 2.0 %	≥ 3.0 % (ap	oprox. 2.2%)	≥ 3.5 % (approx. 2.4%)
ROE	18.1%	approx. 6.5 %		≥8%	
Capital ratio	17.5 %	approx. 16 %	≥ 20 %		≥ 25% (future goal: 30%)
Debt-to-EBITDA ratio	9.5 x	approx. 12.1	approx. 11		≤8 x
Dividends (annual) Dividend on Equity (DOE)	20 yen/share (1.3%)	30 yen/share (approx. 1.8 %)	Stable dividends with a DOE target of 2% (Until Tomari NPS Unit 3 is restarted, we will aim for a 2% DOE and make a comprehensive determination while being mindful to rebuild our financial foundation.)		

^{*} Taking into account the reduction in electricity charges that will come into effect with the restart of Tomari NPS

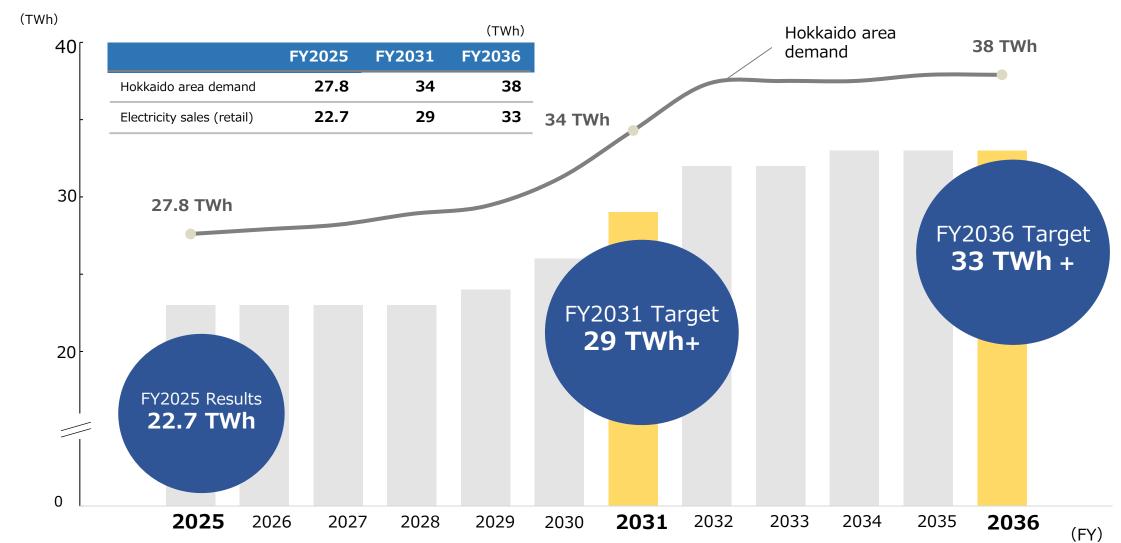
Hokkaido Electric Power Co., Inc.

Reference Materials

HEPCO Group Electricity Sales (Retail)

Review of Vision 2030

HEPCO Group aims to increase retail electricity sales by making sure that we take advantage of business opportunities presented as next-generation semiconductor plants and large data centers establish operations in Hokkaido.



HEPCO Group Environmental Targets

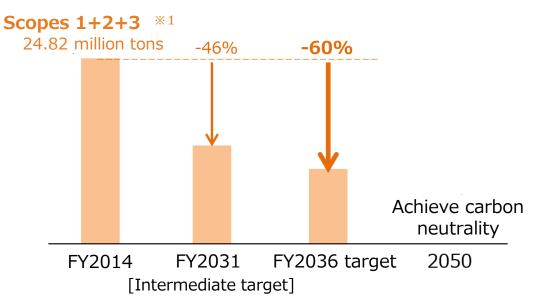
HEPCO Group will do our utmost as we take on the challenge of achieving carbon neutrality across all energies in Hokkaido by the year 2050.

Environmental Targets

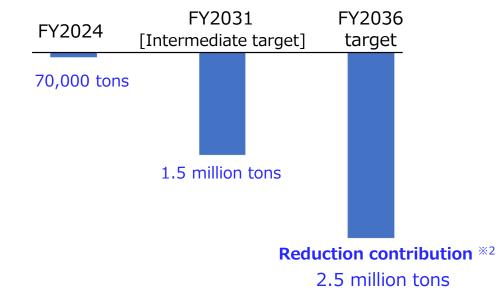
We will rise to the challenge of achieving a 46% reduction compared to FY2014 levels in supply chain emissions (Scopes 1+2+3) throughout the HEPCO Group by FY2031 and 60% by FY2036.

We will contribute to a 1.5 million-ton reduction in emissions by FY2031 and 2.5 million-ton reduction by FY2036 by promoting electrification with heat pumps utilizing air heat, which is a renewable energy source, energy-saving proposals, customer support for decarbonization, and our renewable energy development business.

Reduction in greenhouse gas emissions



Contribution to achieving carbon neutrality



%1:

Scope 1: Direct emissions from HEPCO Group business sites (mainly thermal power plants).

Scope 2: Indirect emissions associated with use of electricity, heat, etc. that HEPCO Group receives as a user.

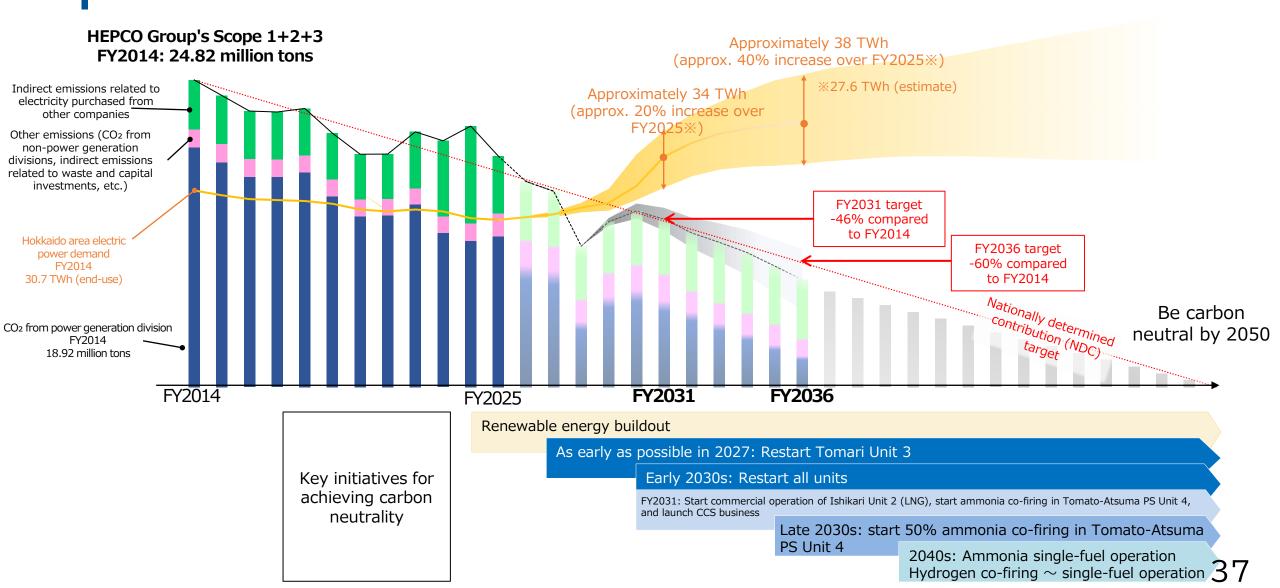
Scope 3: Other indirect emissions (mainly indirect emissions associated with electricity purchased from other companies)

※2: The difference in greenhouse gas emissions between conventional products and services (baseline) and new products and services, quantifying the contribution to mitigating climate change (impact) across society with products and services.

HEPCO Group Management Vision 2035

Plan for Transitioning to Carbon Neutral

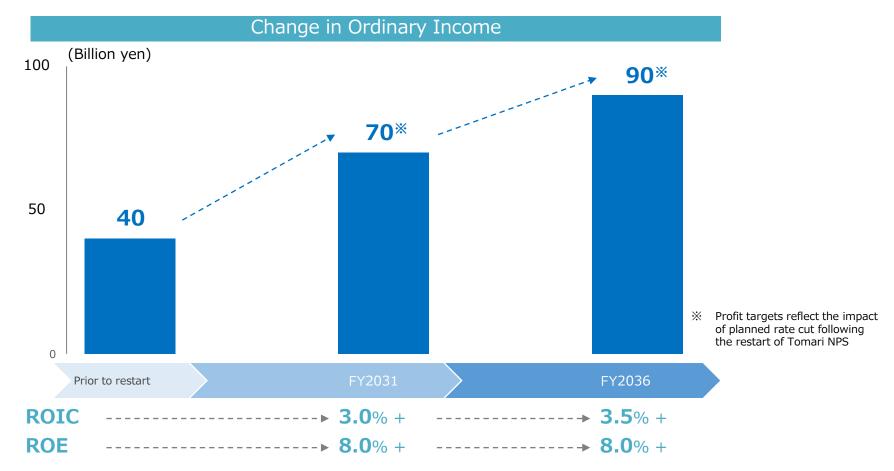
HEPCO Group will promote a steady transition to decarbonize so that we achieve our environmental targets.



Ordinary Income, ROIC & ROE

In addition to improving revenue following the restart of all Tomari Nuclear Power Station units, HEPCO Group will steady increase profits as business opportunities expand thanks to the establishment of hubs supplying carbon-free energy, our products and services expanding, and retail electricity sales increasing as we make sure to build on environmental changes such as carbon neutrality advances and the increase in demand for electric power in the Hokkaido area.

We will manage our business portfolio to bolster investment in high-profit businesses, and improve ROIC to 3.5% or higher by further increasing the profitability of our businesses. This will enable us to continue assuring appropriate equity capital and maintain an ROE of 8% or higher.

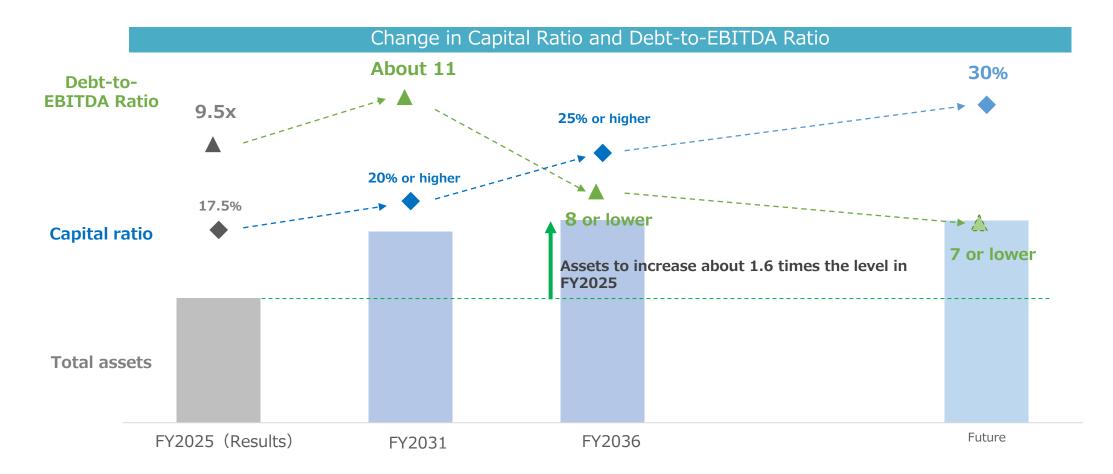


Capital Ratio & Debt-to-EBITDA Ratio

As our investments and assets grow, we will strive to rebuild equity capital and improve our financial standing by achieving the profit targets listed earlier.

Our goal is to increase capital ratio to 25% or more by the end of FY2036 and, in the future, aim to reach 30% from the standpoint of achieving greater financial soundness and utilizing financial leverage.

Initially, as our investments expand, interest-bearing debt will increase, but we will aim to keep the debt-to-EBITDA ratio to 8 or lower by improving profits at a rate greater than the increase in interest-bearing debt.



Shareholder Return Policy

Previously, HEPCO Group determined how profits were distributed by comprehensively considering our medium- to long-term business environment, financial circumstances, and other factors, and basing such decisions on maintaining a stable dividend.

Going forward, we will continue to maintain a policy of stable dividends and introduce the Dividend on Equity Ratio (DOE) to enhance shareholder return predictability.

Previous Shareholder Return Policy

Stable Dividend

 In our previous vision, we stated: "We aim to return more profits to shareholders to meet their expectations while endeavoring to restore equity capital."



New Shareholder Return Policy

Stable Dividend with 2% DOE Guideline

- We will introduce DOE to enhance shareholder return predictability.
- Until Tomari NPS Unit 3 is restarted, we will aim for 2% DOE and make a comprehensive determination while being mindful to rebuild our financial foundation.

(REF) Ordinary Income / ROIC

Ordinary Income

(Billion yen)

	2024 (Results)	Prior to restart	2030	2035
Company- wide	64.0	40	70	90
(Repost) H D	(53.6)	(28)	(53)	(70)
(Repost) NW	(1.1)	(4)	(9)	(10)

ROIC

(%)

	2024 (Results)	2030	2035
Company- wide	3.1	3.0	3.5
(Repost) H D	(3.7)	(3.2)	(4.0)
(Repost) NW	(0.5)	(2.0)	(2.3)

%ROIC=NOPAT/(Interest-bearing debt + Shareholders' equity)

2,550 Billion yen

HEPCO Group Management Vision 2035

(REF) Capital Allocation

2025-35 Cumulative total (11 years)

2025-30 Cumulative total (6 years)

1,660 Billion yen

Profit	260
Depreciation and amortization, etc.	540
Increase in external borrowing, etc.	860

Cash IN

Dividend*1 Next Generation Energy Investment*2 Carbon Neutral Investments*3	60 120 190
 Other Investments Nuclear power LNG-fired power Power transmission a distribution Other 	and .,290
Cash OUT	

Profit	580
Depreciation and amortization, etc.	1,210
Increase in external borrowing, etc.	760

Dividend*1	130
Next Generation Energy Investment*2	250
Carbon Neutral Investments*3	400
Other Investments	
Nuclear powerLNG-fired powerPower transmission distributionOther	n and
1	.,770

Cash IN Cash OUT

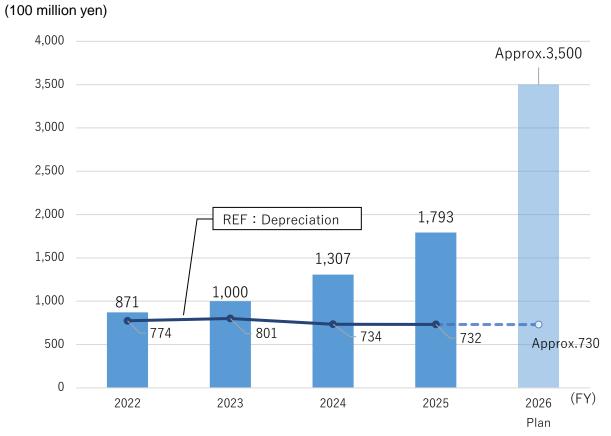
^{*1} Dividends: For common stock, calculated based on 2% DOE. Preferred shares are calculated based on the current Articles of Incorporation.

^{*2} Investment in next-generation energy: Investment in hydrogen, ammonia, CCUS, e-methane, etc.

^{*3} CN-related investments: Hydroelectric power generation (including pumped storage), CN thermal power generation, renewable energy development, power storage development, and power transmission and distribution related to decarbonization

Capital Investment and Cash Flow

Capital Investment

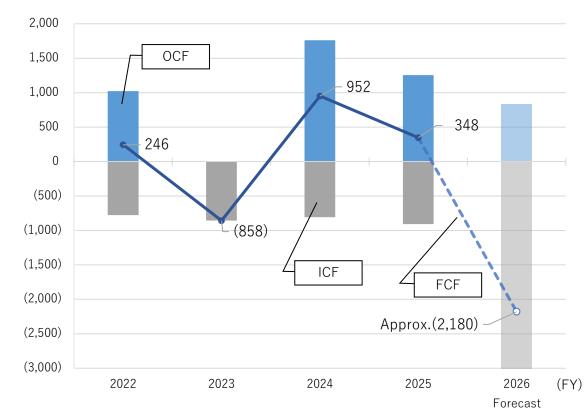


(Unit: 100 million ven, approx, 100 million ven)

	(etili: 100 million yen, approx. 100 million yen)											
		FY2022	FY2023	FY2024	FY2025	FY2026 Plan						
=:	HD	404	507	707	1,012	2,500						
Cap nves	NW	391	409	462	668	800						
pital itmei	Other	75	83	137	112	200						
) At	Total	871	1,000	1,307	1,793	3,500						

Consolidated Cash Flow

(100 million yen)



(Unit: 100 million yen, approx. 100 million yen)

	FY2022	FY2022 FY2023		FY2025	FY2026 Forecasts
OCF	1,023	(5)	1,761	1,255	830
ICF	(777)	(852)	(808)	(907)	(3,010)
FCF	246	(858)	952	348	(2,180)

(Million kWh)

	1Q	2Q	3Q	4Q	FY2025	1Q	2Q	3Q	4Q	FY2026
Low voltage	2,739	2,580	2,768	4,066	12,153	2,734				
High-voltage and extra high-voltage	3,498	3,952	4,028	4,217	15,695	3,582				
Total	6,237	6,532	6,796	8,283	27,848	6,316				

^{*}Totals do not add up exactly as figures have been rounded

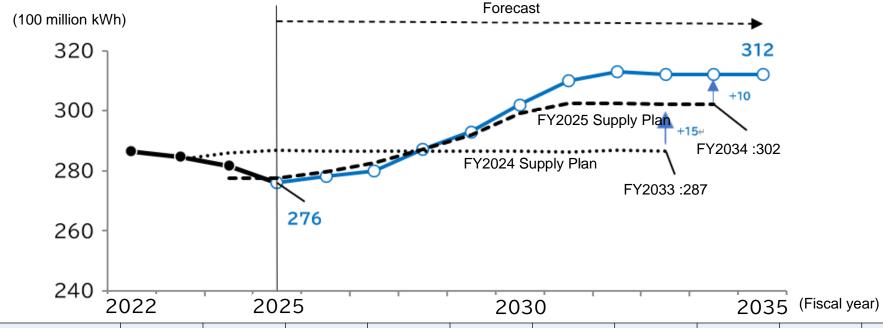
Reference: Last 10 years

(Million kWh)

	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Low voltage	13,444	13,618	13,474	12,984	12,886	13,065	12,928	12,567	12,336	12,153
High-voltage and extra high-voltage	16,102	16,174	16,118	16,057	16,433	15,496	15,721	15,898	15,822	15,695
Total	29,546	29,792	29,592	29,041	29,319	28,561	28,649	28,465	28,158	27,848

The demand forecast for the Hokkaido area included in the HEPCO Group Management Vision 2035 (pp34 and 40) is based on information collected by HEPCO as a retail electricity supplier.

The forecast published by the Organization for Cross-regional Coordination of Transmission Operators (OCCTO) on January 22, 2025 is as follows:



		FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035
		Est. Results					Fore	ecast				
M	aximum electricity demand	501	502	503	513	517	529	539	540	539	539	538
	10,000 kW	[0]	[-1]	[-5]	[-2]	[-2]	[+3]	[+10]	[+11]	[+10]	[+11]	
Α	rea electricity demand	276	278	280	287	293	302	310	313	312	312	312
	100 million kWh	[-1]	[-1]	[-3]	[-1]	[+1]	[+3]	[+8]	[+10]	[+10]	[+10]	
Z	Household, etc.	121	121	119	119	118	117	116	115	114	113	113
Reprint	Business	78	78	79	79	80	80	80	81	81	81	81
1 7	Industrial	77	79	82	89	95	105	114	117	117	118	118

^{*} Figures in parentheses are changes from last year's published figures (January 24, 2024).

Quarter Results

	1Q	2Q	3Q	4Q	FY2025	1Q	2Q	3Q	4Q	FY2026
Low voltage	79.6%	76.3%	77.9%	80.9%	79.0%	76.3%				
High-voltage and extra high-voltage	84.8%	83.5%	84.0%	83.7%	84.0%	81.6%				
Total	82.5%	80.6%	81.5%	82.3%	81.8%	79.2%				

Fiscal Year Results

	FY2021	FY2022	FY2023	FY2024	FY2025
Low voltage	83.1%	80.3%	79.4%	80.0%	79.0%
High-voltage and extra high-voltage	76.8%	74.6%	86.6%	87.4%	84.0%
Total	79.7%	77.2%	83.3%	84.1%	81.8%

^{*} Calculated based on electricity trading reports published by the Electricity and Gas Market Surveillance Commission.

Plan to Develop Key Power Sources Moving Forward (HEPCO)

	Power plant	Output (10,000kW)	Date for start of construction	Launch operations/termination date
Under construction	Kyogoku Unit No. 3 (hydraulic pump)	20	September 2001	FY2036 and thereafter
Under preparation to start construction	Shinko, Ishikari-wan, Unit 2 (LNG thermal)	56.94	May 2027	March 2031
	Shinko, Ishikari-wan, Unit 3 (LNG thermal)	56.94	May 2030	FY2034
Terminate	Naie Units 1 and 2 (coal-fired power)	-35 (17.5 × 2 units)	-	March 2027
	Sunagawa Units 3 and 4 (coal-fired power)	-25 (12.5 × 2 units)	-	March 2027
	Onbetsu Units 1 and 2 (oil-fired power)	-14.8 (-7.4 × 2 units)	-	Pending

	Power Plant Name	Description	Successful bid capacity*	Start time for operations
Fiscal 2025 Bids (Announced in April 2025)	Tomari Unit 3 (Nuclear)	Investment in safety measures for existing nuclear power plants	902,107kW	Scheduled for FY2028
	Shinko, Ishikari-wan Unit 2 (LNG)	LNG only (Promote decarbonization through hydrogen combustion and other measures in the future)	551,217kW	Scheduled for FY2034
Fiscal 2024 Bids (Announced in April 2024)	Shinko, Ishikari-wan Unit 2(LNG)	LNG only (Promote decarbonization through hydrogen combustion and other measures in the future)	551,217kW	Scheduled for FY2031
	Tomato-Atsuma Unit 4 (Coal-fired)	Ammonia 20% [Heat ratio of 20% converted from coal]	132,200kW	Scheduled for FY2031

^{*:} The capacity of the successful bid is the annual average capacity excluding the portion of decline in facility efficiency in tandem with the monthly change in atmospheric temperature and the amount of power consumed within a power plant from a power plant's output.

Date	Topic	Related slide
May 30, 2025	Minister's report collection in accordance with the Electricity Business Act [HD] [NW]	P 32
June 11, 2025	Consideration of a Loading Area Outside Tomari Power Plant [HD]	P 30
June 13, 2025	Offering of the 403rd HEPCO bonds [HD]	_
June 13, 2025	Offering of the 404th HEPCO bonds [HD]	_
June 27, 2025	Disclosure of information based on TCFD and TNFD recommendations (on website) [HD]	_
July 14, 2025	Geological surveys for considering establishing a new loading area and a transportation route outside the Tomari Power Plant [HD]	P 30
July 23, 2025	Recommendations for Improving Operations from the Electricity and Gas Market Surveillance Commission [HD] Receipt of Recommendations for Improving Operations from the Electricity and Gas Market Surveillance Commission regarding the leakage of confidential information [NW]	P 32
July 30, 2025	Notification of changes to the general provisions for wheeling service [NW]	P 31
July 30, 2025	Permission for changes in reactor installation for Unit 3 of the Tomari Power Plant [HD]	P 27

This material is compiled based on data available as of July 31, 2025. The company makes no guarantee as to the reliability and integrity of such information, as this is not intended to serve as disclosure material as stipulated by the Financial Instruments and Exchange Law of Japan. Projections concerning future performance in this material make no guarantee as to the future performance and contain risk and uncertainty. Please note that future performance can change according to the change of preconditions concerning the management environment. The information herein is for the purpose of disclosure of operating information. None of the information is intended to solicit or induce investors to invest in our securities. Those wishing to use this material should do so at their own judgment and be sure to verify the information obtained from other sources. Our company assumes no responsibility for any damages resulting from the use of this material.

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